

# Summary Revenue Forecast 2017/18

## Appendix C

	Budget		Forecasted Performance						
	Original Budget for 2017/18 £	Revised Budget for 2017/18 £	Expenditure			Income			Net
			Annual Expenditure Budget for 2017/18 £	Annual Expenditure Forecast for 2017/18 £	Expenditure Variance for 2017/18 £	Annual Income Budget for 2017/18 £	Annual Income Forecast for 2017/18 £	Income Variance for 2017/18 £	Net Variance £
Adult Social Care	37,886,470	38,735,520	53,481,710	55,180,930	1,699,220	-14,746,190	-15,713,410	-967,220	732,000
Childrens and Family Services	14,776,150	15,716,340	17,705,580	18,020,250	314,670	-1,989,240	-2,093,850	-104,610	210,060
Corporate Director - Communities	204,210	210,770	244,550	244,550	0	-33,780	-33,780	0	0
Education (DSG Funded)	-523,130	-523,130	98,014,600	98,024,710	10,110	-98,537,730	-98,547,840	-10,110	0
Education	7,504,810	7,491,090	9,849,410	10,282,460	433,050	-2,358,320	-2,526,990	-168,670	264,380
Prevention and Safeguarding	923,690	1,062,840	1,581,500	1,603,360	21,860	-518,660	-540,520	-21,860	0
Public Health & Wellbeing	-80,000	209,260	6,250,160	5,957,160	-293,000	-6,040,900	-6,040,900	0	-293,000
<b>Communities</b>	<b>60,692,200</b>	<b>62,902,690</b>	<b>187,127,510</b>	<b>189,313,420</b>	<b>2,185,910</b>	<b>-124,224,820</b>	<b>-125,497,290</b>	<b>-1,272,470</b>	<b>913,440</b>
Corporate Director - Environment	173,510	173,510	173,510	173,510	0	0	0	0	0
Development and Planning	2,410,820	2,549,100	4,317,450	4,352,450	35,000	-1,768,350	-1,918,850	-150,500	-115,500
Public Protection and Culture	4,093,790	4,028,500	9,109,890	8,969,190	-140,700	-5,081,390	-4,768,820	312,570	171,870
Transport and Countryside	23,717,000	24,174,650	32,790,440	32,847,300	56,860	-8,615,790	-8,846,650	-230,860	-174,000
<b>Environment</b>	<b>30,395,120</b>	<b>30,925,760</b>	<b>46,391,290</b>	<b>46,342,450</b>	<b>-48,840</b>	<b>-15,465,530</b>	<b>-15,534,320</b>	<b>-68,790</b>	<b>-117,630</b>
Chief Executive	889,960	879,730	905,210	855,210	-50,000	-25,480	-32,480	-7,000	-57,000
Commissioning	1,549,110	1,274,710	7,546,600	7,546,600	0	-6,271,890	-6,271,890	0	0
Customer Services and ICT	3,242,050	3,199,500	4,073,360	4,027,830	-45,530	-873,860	-848,920	24,940	-20,590
Finance and Property	3,436,230	3,720,770	44,416,850	44,389,350	-27,500	-40,696,080	-40,689,480	6,600	-20,900
Human Resources	1,483,960	1,536,260	1,998,040	1,964,320	-33,720	-461,780	-410,160	51,620	17,900
Legal Services	1,062,910	1,059,410	1,174,030	1,230,360	56,330	-114,620	-118,750	-4,130	52,200
Strategic Support	2,309,980	2,361,070	2,835,400	2,791,400	-44,000	-474,330	-443,330	31,000	-13,000
<b>Resources</b>	<b>13,974,200</b>	<b>14,031,450</b>	<b>62,949,490</b>	<b>62,805,070</b>	<b>-144,420</b>	<b>-48,918,040</b>	<b>-48,815,010</b>	<b>103,030</b>	<b>-41,390</b>
Capital Financing & Management	9,971,120	9,912,690	10,420,370	10,420,370	0	-507,680	-507,680	0	0
Movement Through Reserves	866,000	-799,680	-799,680	-799,680	0	0	0	0	0
Risk Management	1,511,740	437,470	437,470	437,470	0	0	0	0	0
<b>Capital Financing and Risk Management</b>	<b>12,348,860</b>	<b>9,550,480</b>	<b>10,058,160</b>	<b>10,058,160</b>	<b>0</b>	<b>-507,680</b>	<b>-507,680</b>	<b>0</b>	<b>0</b>
<b>Total</b>	<b>117,410,380</b>	<b>117,410,380</b>	<b>306,526,450</b>	<b>308,519,100</b>	<b>1,992,650</b>	<b>-189,116,070</b>	<b>-190,354,300</b>	<b>-1,238,230</b>	<b>754,420</b>

# Savings and Income Generation Programme – Risk items

## Appendix D

Ref	Directorate	Service	Description	Category	£	RAG	Explanation of Red and Amber
1	Communities	ASC	Adult Social Care New Ways of Working	Transformation	209,000	Amber	The rates of conversion of people requesting a service to those actually receiving a service has not yet reached the 5% required to achieve this saving. We monitor the conversion rate closely and there is ongoing challenge within the teams to try and ensure we implement the model authentically. It will be a challenge to achieve the saving by the end of the Financial Year, and will only be achieved if current staff vacancies can be filled with permanent staff. Recruitment of experienced Social Workers and Occupational Therapists remains difficult, and without them this conversion rate cannot be achieved.
3	Communities	ASC	Transforming Lives Learning Disability Client Review	Transformation	88,000	Amber	£350k target: £43k green, £88k amber, £219k red. We were unable to achieve the larger savings target in 2016.17 and despite further work this year, the target is looking unachievable. We have recently started a new initiative which we anticipate will deliver savings in the last quarter of the year. Whilst continuing the project we are also looking at other options to deliver the savings from increased capacity in Shared Lives.
3	Communities	ASC	Transforming Lives Learning Disability Client Review	Transformation	219,000	Red	£350k target: £43k green, £88k amber, £219k red. We were unable to achieve the larger savings target in 2016.17 and despite further work this year, the target is looking unachievable. We have recently started a new initiative which we anticipate will deliver savings in the last quarter of the year. Whilst continuing the project we are also looking at other options to deliver the savings from increased capacity in Shared Lives.
15	Communities	ES	Continuing Health Care - seeking increased contributions from Health	Efficiency	40,000	Amber	Not yet confirmed
20	Communities	P&S	Development of the Emotional Health Service	Income	20,000	Amber	school investment in the EHA is challenged due to financial pressures
22	Communities	P&S	Development of consultancy model	Income	20,000	Amber	Head of Service capacity to fulfil requests for consultancy support, all of which request Head of Service time is currently being considered by Elected Members
23	Communities	P&S	Income generation - Quality & Assurance & Safeguarding Services	Income	7,000	Red	£10k target, £3k achieved. The QAAS Service Manager was long-term sick for 5 months and is being replaced in July with a new permanent Service manager. The plans for income generation have not progressed because of this context.
			<b>Total</b>		<b>4,712,000</b>		